



2025 Financial Report

WITH SUPPLEMENTARY INFORMATION



*Non Nobis
Solum
Nati Sumus*

Not Unto
Ourselves
Alone
Are We Born

WILLAMETTE UNIVERSITY

2025 FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

June 30, 2025

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Report of Independent Auditors

The Board of Trustees
Willamette University

Report on the Audit of the Financial Statements

Opinion

We have audited the consolidated financial statements of Willamette University and Subsidiaries (the University), which comprise the consolidated statement of financial position as of June 30, 2025, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of Willamette University and subsidiaries as of June 30, 2025, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards (Government Auditing Standards)*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matter

Report on Summarized Comparative Information

We have previously audited the University's 2024 consolidated financial statements, and our report dated October 24, 2024, expressed an unmodified audit opinion on those consolidated financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2024, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 20, 2026, on our consideration of Willamette University and Subsidiaries' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the University's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control over financial reporting and compliance.

Baker Tilly US, LLP

Portland, Oregon
February 20, 2026

WILLAMETTE UNIVERSITY
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

	2025	2024
ASSETS		
Cash and cash equivalents	\$ 4,345	\$ 7,897
Cash and cash equivalents in bond trust accounts	2,759	10,728
Accounts receivable, net	3,451	3,534
Prepaid expenses and other assets	1,410	1,310
Pledges receivable, net	5,816	4,481
Student loans receivable	-	1,336
Investments	341,666	319,960
Beneficial interest in trusts held by others	6,323	6,573
Operating lease right of use assets, net	7,466	9,854
Plant facilities, net	178,882	172,268
Total assets	\$ 552,118	\$ 537,941
 LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable and accrued liabilities	\$ 18,326	\$ 17,490
Deferred revenues	1,928	2,548
Annuities and trusts payable	10,896	11,047
Operating lease right of use liabilities, net	7,683	9,977
Bonds payable, net	114,463	114,795
Government advances for student loans	471	1,997
Total liabilities	153,767	157,854
 Net Assets:		
Without donor restrictions:		
Charitable gift annuity funds	926	836
Board designated endowments	23,913	29,104
Other net assets without donor restrictions	35,458	40,996
Total net assets without donor restrictions	60,297	70,936
With donor restrictions:		
Unexpended funds received for specific purposes	20,312	15,521
Trust and annuity funds	9,836	9,715
Accumulated undistributed endowment gains	113,314	94,420
Funds with purpose restrictions functioning as endowment	1,994	1,977
Endowment funds restricted in perpetuity	187,871	182,754
Endowment funds held in perpetual trust by others	4,727	4,764
Total net assets with donor restrictions	338,054	309,151
 Total net assets	 398,351	 380,087
 Total liabilities and net assets	 \$ 552,118	 \$ 537,941

WILLAMETTE UNIVERSITY
CONSOLIDATED STATEMENTS OF ACTIVITIES

For the year ended June 30, 2025 (with summarized comparative financial information for the year ended June 30, 2024)
(in thousands)

	2025			2024
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Revenues:				
Tuition and fees	\$ 133,015	\$ -	\$ 133,015	\$ 123,147
Less student scholarships	(70,626)	(9,132)	(79,758)	(71,080)
Net tuition and fees	62,389	(9,132)	53,257	52,067
Room and board fees	18,722	-	18,722	18,161
Contributions	1,644	10,325	11,969	14,611
Endowment income distributed	6,390	12,223	18,613	16,732
Auxiliary enterprises	665	-	665	722
Grant revenues	557	5,519	6,076	2,461
Other revenues	3,480	1,108	4,588	3,929
Net assets released from restrictions	11,746	(11,746)	-	-
Total revenues	105,593	8,297	113,890	108,683
Expenses:				
Salaries and wages	54,683	-	54,683	54,556
Employee fringe benefits	15,328	-	15,328	16,405
Supplies and services	30,472	-	30,472	31,698
Plant operations and maintenance	5,037	-	5,037	4,949
Depreciation	6,876	-	6,876	6,427
Interest	3,370	-	3,370	3,559
Total expenses	115,766	-	115,766	117,594
Change in net assets before other changes	(10,173)	8,297	(1,876)	(8,911)
Other changes in net assets:				
Endowment returns, net of distributions	(99)	19,118	19,019	12,676
Adjustment related to annuities and trusts	91	1,242	1,333	1,660
Post retirement benefits liability adjustment	(212)	-	(212)	(111)
Adjustments to restricted pledges	-	-	-	(23)
Other	(246)	246	-	-
Change in net assets	(10,639)	28,903	18,264	5,291
Net assets at beginning of year	70,936	309,151	380,087	374,796
Net assets at end of year	<u>\$ 60,297</u>	<u>\$ 338,054</u>	<u>\$ 398,351</u>	<u>\$ 380,087</u>

WILLAMETTE UNIVERSITY
CONSOLIDATED STATEMENTS OF CASH FLOWS

For the year ended June 30, 2025 (with comparative financial information for the year ended June 30, 2024)
(in thousands)

	2025	2024
Cash flows from operating activities:		
Cash received from tuition, fees, room and board	\$ 73,310	\$ 71,899
Cash received from contributions and grants	10,527	5,571
Cash investment returns	2,224	1,805
Miscellaneous receipts	3,849	2,696
Payments for employees and benefits	(69,510)	(70,793)
Payments to vendors	(37,545)	(39,103)
Cash paid for interest on bonds, net of amounts capitalized	(4,256)	(4,345)
Net change in cash from operating activities	(21,401)	(32,270)
Cash flows from investing activities:		
Purchases of investments	(23,681)	(8,307)
Proceeds from maturities/sales of investments	42,019	36,050
Purchases of plant facilities	(13,024)	(10,840)
Net change in cash from investing activities	5,314	16,903
Cash flows from financing activities:		
Cash contributions restricted for:		
Investment in endowment	4,275	8,539
Investment in plant facilities	1,817	2,041
Change in government advances for student loans	(1,526)	(511)
Net change in cash from financing activities	4,566	10,069
Net change in cash and cash equivalents	(11,521)	(5,298)
Total beginning cash and cash equivalents and restricted cash and cash equivalents	18,625	23,923
Total ending cash and cash equivalents and restricted cash and cash equivalents	\$ 7,104	\$ 18,625
Reconciliation of cash and cash equivalents and restricted cash and cash equivalents to statement of financial position:		
Cash and cash equivalents	\$ 4,345	\$ 7,897
Cash and cash equivalents in bond trust accounts	2,759	10,728
Total ending cash and cash equivalents and restricted cash and cash equivalents	\$ 7,104	\$ 18,625

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Willamette University (the University) is a private institution of higher education accredited by the Northwest Commission on Colleges and Universities, and is an Oregon not-for-profit organization funded by student tuition revenue, endowment income, and outside contributions, offering students a number of graduate and undergraduate degrees in programs connecting liberal arts education to professional practice.

Basis of Accounting

These consolidated financial statements are presented on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles, and have been prepared to focus on the University as a whole.

Consolidation

The accompanying financial statements are the consolidated financial statements of the University and the following entities. All material transactions between the university and its consolidated entities have been eliminated.

Center for Contemporary Art and Culture (CCAC) was acquired as part of the 2021 merger with Pacific Northwest College of Art. Formerly known as Museum of Craft and Design, CCAC is an Oregon nonprofit membership corporation whose sole corporate member is the University. CCAC owns 80% of PNCA Holdings, LLC and 1% of PNCA Master Tenant, LLC.

PNCA Holdings, LLC (PNCA Holdings) was acquired as part of the 2021 merger with Pacific Northwest College of Art, and is a limited liability company whose managing member is CCAC and whose investor member is PNCA Master Tenant, LLC. PNCA Holdings was formed to indirectly acquire, hold and operate PNCA's main campus facility, a historic former federal building located in Portland, Oregon. A federal new market tax credit compliance period ended in December 2021, and financial assets and liabilities related to the tax credits were unwound at that time.

PNCA Master Tenant, LLC (PNCA Master Tenant) was acquired as part of the 2021 merger with Pacific Northwest College of Art, and is a limited liability company whose managing member is the University and whose investor member is CCAC. PNCA Master Tenant leases PNCA's main campus facility from PNCA Holdings, and subleases it to the University.

Willamette Angel Fund, LLC (Angel Fund) was formed to hold assets for an experiential learning program operated by the University's Atkinson Graduate School of Management. This program allows students to experience all aspects of selecting and acquiring venture capital assets, including due diligence. The University is the sole member in Angel Fund, which is treated as a disregarded entity for income tax purposes.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Income Taxes

The Internal Revenue Service (IRS) has recognized both the University and CCAC as exempt from tax under the provisions of Section 501(c)(3) of the Internal Revenue Code except to the extent of unrelated business income under Sections 511 through 515. Given the insignificance of unrelated business income, no tax provision has been made.

PNCA Holdings, PNCA Master Tenant, and WUE IH are pass-through entities for federal income tax purposes. Thus, their income, deductions, and credits flow through to their respective partners or members, who report these items on their tax returns.

The University and its consolidated entities account for income taxes in accordance with Accounting Standards Codification (ASC) 740-10, Income Taxes - Overall. This standard clarifies the accounting for uncertainty in income taxes recognized in an enterprise's consolidated financial statements and prescribes a more-likely-than-not threshold for the recognition of tax benefits associated with uncertain tax positions. The University does not have any uncertain tax positions as of June 30, 2025 or 2024.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *Continued*

Financial Statement Presentation

The University reports financial information according to the existence or absence of donor imposed restrictions, classifying net assets and transactions into two classes:

Net assets without donor restrictions – Net assets not subject to donor imposed restrictions. These may be designated for specific purposes by action of the Board of Trustees.

Net assets with donor restrictions – Net assets subject to donor imposed restrictions that will be met by action of the University and/or the passage of time, or will exist in perpetuity in the form of endowment funds. Generally, the donors of endowment funds permit the University to use all or part of the income earned on related investments for general or specific purposes.

Revenues are reported as increases in net assets without donor restrictions unless their use is limited by donor imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Investment income and gains and losses on investments and on other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor restrictions or by law. Expirations of restrictions on net assets (i.e., the donor stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as a release from net assets with donor restrictions to net assets without donor restrictions in the consolidated statements of activities.

Changes in net assets before other changes serves as a measure of operations. The University defines non-operating activities to include endowment returns net of distributions for operations, actuarial adjustments to trusts and annuities and post-retirement benefits, adjustments to restricted pledges, and gain or loss on extinguishment of debt. Certain other gains and losses that do not occur in the normal course of operations are also included in other changes in net assets.

The consolidated statements of activities include comparative summarized information for the year ended June 30, 2024. Such information does not include sufficient detail by net asset class to constitute a presentation in conformity with U.S. generally accepted accounting principles. Accordingly, such information should be read in conjunction with the University's consolidated financial statements for the year ended June 30, 2024, from which the summarized information was derived.

Tuition and fees

Student tuition and fee revenue is recognized pro rata over each academic term as the related educational services are provided. Non-instructional fees are recognized when no longer refundable. The University's student accounts receivable represent unconditional rights to consideration from its contracts with students; accordingly, receivables are recorded once the term has begun and revenue recognition has commenced. The University maintains an institutional tuition refund policy, which provides for a full or partial refund of tuition if a student withdraws during stated refund periods. If a student withdraws at a time when only a portion, or none of the tuition is refundable, then in accordance with its revenue recognition policy, the University continues to recognize the tuition that was not refunded pro-rata over the applicable period of instruction. The University's education programs have start and end dates that differ from its fiscal year-end. Students are generally billed for courses and programs prior to the start of the course or program. Therefore, at the end of each fiscal year, a portion of revenue from these programs is not yet earned and is recorded as deferred revenue in the statements of financial position.

Room and Board Fees

Room and board fees are recognized pro-rata as services are provided. Receivables are recorded once students move into housing, reflecting unconditional rights from student contracts. Full or partial refunds are issued if students withdraw and check out during refund periods. For non-refundable periods, the University recognizes room and board fees pro-rata over the housing period. At fiscal year-end, unearned room and board fee revenue is recorded as deferred revenue in the statements of financial position.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *Continued*

Contributions and Pledges Receivable

Unconditional contributions, including unconditional promises to give (pledges), are recognized as revenue in the period in which they are received. Unconditional promises to give are recorded at the estimated present value of future cash flows, discounted at a risk-adjusted rate. The amortization of this discount is recorded as additional contribution revenue.

Conditional promises to give are not recognized until the conditions on which they depend have been met, specifically when barriers to entitlement are overcome and a right of return or release has occurred. Contributions of assets other than cash are recorded at their estimated fair value at the date of donation. Contributions for capitalized long-lived assets are released from restriction when the assets are placed into service.

An allowance for uncollectible contributions receivable is provided based on management's judgment, which considers such factors as prior giving history, type of contribution, collection risk, and the nature of fundraising activity.

Government and Private Grants

Individual, governmental, and private grant arrangements are evaluated on an individual basis. If determined to be nonreciprocal, meaning the granting entity has not received a direct benefit in exchange for the resources provided, revenue is recognized like a conditional contribution until any barriers to entitlement are overcome. Barriers to entitlement are considered overcome when expenditures associated with each grant are determined to be allowable and all other significant conditions of the grant are met. As of June 30, 2025, the amount for which grants were awarded but conditions required for recognition not yet met, typically when qualified expenditures are incurred, was \$3,532.

Auxiliary Enterprises and Other Revenues

Other revenue sources, including summer conferences, parking permits, and coffee shop sales, are recognized in the period in which they are earned.

Cash and Cash Equivalents

Cash and cash equivalents include bank demand deposits and money market accounts which are not considered restricted long-term investments. Cash in bond trust accounts consists primarily of unspent project funds from the issuance of 2021 Series A revenue bonds. For valuation purposes, cash and cash equivalents have observable inputs (see Investments for more information on observable inputs). The amount of cash and cash equivalents on deposit fluctuates and may exceed the limit of \$250,000 insured by the Federal Deposit Insurance Corporation per depositor per insured bank.

Accounts Receivable, Net

Accounts receivable consist primarily of unsecured student accounts receivable and are carried at their outstanding amount. Under the Current Expected Credit Loss (CECL) model, the allowance for credit losses is measured based on historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. The allowance estimate reflects management's estimate of expected credit losses over the contractual life of the accounts receivable. Account balances are charged off against the allowance when management believes that the collectability of the account is unlikely, after considering all available means of collection.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *Continued*

Investments

The University follows the provisions of ASC 820, *Fair Value Measurements*, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and establishes a framework for measuring fair value.

ASC 820 establishes a three level valuation hierarchy for fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

Level 1 – Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. This includes quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, or inputs that are derived principally from or corroborated by observable market data.

Level 3 – Inputs are unobservable for the asset or liability. Unobservable inputs reflect the reporting entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. In addition, the University's ability to redeem its interest at or near the date of the statement of financial position is also considered. Investments measured at net asset value (NAV) per share (or its equivalent) using the practical expedient in the fair value measurement guidance are not included in the fair value hierarchy. The inputs or methodology used for valuing or classifying investments for financial reporting purposes are not necessarily an indication of the risks associated with those investments or a reflection of the liquidity of or degree of difficulty in estimating the fair value of each fund's underlying assets and liabilities.

Investments are reported at estimated fair value using the provisions of ASC 820, as discussed in the section, *Fair Value Measurements*. If an investment is held directly by the University and an active market with quoted prices exists, the market price of an identical security is used as reported fair value. Reported fair values for shares in mutual funds are based on share prices reported by the funds as of the last day of the fiscal year. Alternative investments are reported at NAV as provided by the investees and in accordance with applicable professional literature, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. These financial instruments may contain elements of both credit and market risk. Such risks include, but are not limited to, limited liquidity, absence of regulatory oversight, dependence upon key individuals, emphasis on speculative investments, and nondisclosure of full portfolio composition. Management believes the carrying amount of these financial instruments is a reasonable estimate of the fair value. Estimated fair values may differ materially from the values that would have been used had a ready market for those securities existed. Realized and unrealized gains and losses on endowment investments are reflected in the consolidated statements of activities as endowment returns.

Charitable Gift Annuities and Remainder Trusts

The University has entered into deferred gift agreements with donors classified as charitable gift annuities and charitable remainder trusts. Under these agreements, the University receives a gift from the donor in which it has a remainder interest and agrees to make distributions to beneficiaries over a specified period of time, often the lifetime of the beneficiaries. When the agreement reaches the end of its terms, remaining assets are transferred to University funds, or in some cases, are distributed to third-party beneficiaries. The University manages a segregated pool of assets for charitable gift annuities, and serves as the trustee for various charitable remainder trusts. Assets held in the gift annuity pool and charitable trusts are carried as investments at their estimated fair values. The related liability is recorded at the estimated present value of the amounts due to income beneficiaries or third party remainder beneficiaries.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *Continued*

Charitable Gift Annuities and Remainder Trusts Continued

The University uses an actuarial method to account for charitable gift annuities and remainder trusts. Under this method, the present value of payments to beneficiaries is determined based upon life expectancy tables (currently 2012 IAR) when the gift is received. The estimated present value of those payments is recorded as a liability and the remainder as net assets without donor restrictions or net assets with donor restrictions, determined by purpose restrictions imposed by donors and implied time restrictions for charitable remainder trusts. Periodic adjustments are made between the liability and the net assets to record actuarial gains or losses.

The discount rate used by the University to calculate the present value of these agreements is 6% for the years ended June 30, 2025 and 2024.

Beneficial Interest in Trusts Held by Others

Assets held in trust by others represent resources held and administered by outside trustees, from which the University derives income or has a residual interest. These assets are recognized at the present value of estimated future cash flows when the trust is established and/or the University is notified of its existence. Changes in the fair value of remainder trust assets held by others are reflected in adjustment related to annuities and trusts in the statements of activities. Changes in the fair value of perpetual trust assets held by others are reflected in endowment returns, net of distributions.

Plant Facilities, net

Plant facilities are recorded at cost at the date of acquisition, or fair value at the date of receipt if contributed. Routine repair and maintenance expenses and replacement costs are expensed as incurred. The University computes depreciation using the straight line method over the estimated useful lives of plant facilities.

	Capitalization Threshold	Useful Lives
Campus improvements	\$25	25 years
Buildings and building improvements	25 - 50	25 - 50 years
Furniture, fixtures and equipment	5	5 - 15 years
Library holdings	N/A	25 years

The University has acquired art and other collectibles as part of its Hallie Ford Museum of Art and Center for Contemporary Art and Culture collections (art collections). Depreciation is not recorded on art collections. Proceeds from the sale of deaccessioned items are used for acquisition or direct care of art collections.

Leases

The University follows ASC 842, recognizing a right-of-use asset and lease liability for leases longer than 12 months, including operating leases. The lease liability reflects the University's obligation to make discounted lease payments, while the right-of-use asset represents the University's right to use a specified asset for the lease term. The risk-free rate at lease inception determines the present value of lease payments. Variable lease payments are treated as period expenses unless based on an index or the liability is remeasured.

Bond Issuance Costs

Bond issuance costs are classified as a component of bonds payable in the statements of financial position. Amortization of the bond issuance costs is calculated using a method that approximates the effective yield over the life of the bonds.

Recently Adopted Accounting Pronouncements

There were no new accounting pronouncements adopted during fiscal year 2025.

Reclassifications

Certain prior year amounts have been reclassified to conform to current year presentation. These changes had no effect on net assets or the change in net assets.

WILLAMETTE UNIVERSITY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 2 - ACCOUNTS RECEIVABLE

At June 30, 2025 and June 30, 2024, accounts receivable are as follows:

	<u>2025</u>	<u>2024</u>
Student accounts	\$ 1,028	\$ 863
Student accounts due from a third party sponsor	-	8
Student accounts in collections	2,039	2,266
Federal student loans pending drawdown	1,930	2,047
Other receivables	767	829
	<u>5,764</u>	<u>6,013</u>
Less: allowance for credit losses		
Beginning of year	(2,479)	(2,398)
Increase in provision	(154)	(143)
Write-offs, net of recoveries	320	62
End of year	<u>(2,313)</u>	<u>(2,479)</u>
Accounts receivable, net	<u>\$ 3,451</u>	<u>\$ 3,534</u>

NOTE 3 – PLEDGES RECEIVABLE

The University records pledges receivable at the present value of estimated future cash flows using discount rates ranging from 4.52% to 0.22% for pledges receivable outstanding at June 30, 2025 and June 30, 2024. Annual payments are scheduled to be received as follows:

	<u>2025</u>	<u>2024</u>
Less than one year	\$ 2,471	\$ 2,263
One to five years	3,668	2,477
	<u>6,139</u>	<u>4,740</u>
Less:		
Discount	(264)	(175)
Reserve for uncollectible accounts	(59)	(84)
Pledges receivable, net	<u>\$ 5,816</u>	<u>\$ 4,481</u>

Contributions due from related party donors totaled \$553 and \$1,634 at June 30, 2025 and June 30, 2024, respectively.

NOTE 4 - STUDENT LOANS RECEIVABLE

The University previously participated in the Federal Perkins Loan program, which provided unsecured loans to students at an interest rate of 5.0%. The University acted as an agent of the federal government in administering this program, and Perkins loans were recorded based on the outstanding principal balance, less an allowance for estimated losses.

During the year ended June 30, 2025, the University completed the liquidation of its Perkins loan portfolio. The final loans were accepted by the Department of Education on June 23, 2025, and, as a result, there were no Perkins loans receivable outstanding as of June 30, 2025, compared to \$1,336 as of June 30, 2024.

Funds held in the Federal Perkins Loan programs of \$464 and \$1,997 are ultimately refundable to the government and are classified as a liability in the consolidated statements of financial position as of June 30, 2025 and June 30, 2024, respectively.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 5 - INVESTMENTS

Investments at June 30, 2025 and June 30, 2024 are as follows:

	2025	2024
Multi-strategy limited partnership investment fund	\$ 294,314	\$ 280,413
Balanced stock/fixed income limited partnership investment fund	11,695	12,255
Money market funds	14,361	6,462
Fixed income securities	5,253	5,270
Equity and real asset funds	16,043	15,560
Total investments	\$ 341,666	\$ 319,960

Net realized and unrealized gains and losses, net of investment fees, were \$39,369 and \$31,015 for the years ended June 30, 2025 and 2024, respectively.

(a) Overall Endowment Investment Objective

The overall investment objective of the University is to produce the maximum total return (net income plus appreciation) consistent with prudent management and preservation of purchasing power (preservation of principal adjusted for inflation). The University's Endowment Committee oversees the University's investment program in accordance with established guidelines approved by the Board of Trustees.

(b) Endowment Investment Strategy

The University has engaged an outsourced Chief Investment Office (OCIO) to manage its investment portfolio. The University's endowment assets are primarily invested in a private investment partnership that employs a diversified, long-term investment strategy across public and private investments (the "Fund"). The Fund invests across multiple asset classes including public equities, private equity, venture capital, real estate, natural resources, and hedge funds.

The Fund aims to achieve risk-adjusted returns that exceed those of traditional stock and bond portfolios while maintaining purchasing power and adhering to environmental investment restrictions, including the prohibition of direct investments in fossil fuel-related assets. The Fund employs risk management strategies including portfolio diversification, fixed income investments, cash management, and selective use of leverage.

The Fund's investments are subject to various risk factors including but not limited to market risk and volatility; credit risk; interest rate risk; liquidity risk; operational risk; and other external factors beyond the Fund's control. Additionally, the Fund may face risks related to specific asset classes or strategies, such as illiquidity, regulatory changes, and the potential for losses in complex or leveraged transactions. Additional risks affecting these investments include, but are not limited to, market competition, technological disruption, and changing economic conditions.

The University's interest in the Fund is redeemable annually at net asset value, subject to submitting a written redemption request at least 120 days prior to the annual redemption date (December 31). Due to the illiquid nature of its underlying investments, all redemptions from the Fund are subject to the general partner's sole discretion and approval. Such redemptions may be limited in amount, delayed, or suspended under circumstances determined by the general partner. Additionally, the sale of all or a portion of the University's interest in the Fund to a third party is not permitted without approval of the Fund's general partner.

The following table summarizes the percentage asset allocation in the University's multi-strategy limited partnership investment fund as of June 30, 2025 and June 30, 2024:

	2025	2024
Public equity managers and listed investments	24%	21%
Alternative investment vehicles and other real assets	69%	70%
Fixed income, cash and cash equivalents, and other	7%	9%
	100%	100%

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 5 - INVESTMENTS *Continued*

The University's investments and other assets by major category in the fair value hierarchy as of June 30, 2025 and June 30, 2024 are as follows:

	Total	Level 1	Level 2	Level 3
	2025			
Beneficial interest in trusts held by others (a)	\$ 6,323	\$ -	\$ -	\$ 6,323
Investments in the fair value hierarchy:				
Money market funds	14,361	14,361	-	-
Fixed income securities	5,253	5,253	-	-
Stocks, equity and real asset funds	16,043	15,090	-	953
Total	<u>35,657</u>	<u>34,704</u>	<u>-</u>	<u>953</u>
Investments measured at net asset value:				
Multi-strategy limited partnership (LP) investment fund (b)	294,314			
Balanced stock/fixed income LP investment fund (c)	11,695			
Total investments	<u>341,666</u>	<u>34,704</u>	<u>-</u>	<u>953</u>
Total assets	<u>\$ 347,989</u>	<u>\$ 34,704</u>	<u>\$ -</u>	<u>\$ 7,276</u>
	2024			
Beneficial interest in trusts held by others (a)	\$ 6,573	\$ -	\$ -	\$ 6,573
Investments in the fair value hierarchy:				
Money market funds	6,462	6,462	-	-
Fixed income securities	5,270	5,270	-	-
Stocks, equity and real asset funds	15,560	14,632	-	928
Total	<u>27,292</u>	<u>26,364</u>	<u>-</u>	<u>928</u>
Investments measured at net asset value:				
Multi-strategy limited partnership (LP) investment fund (b)	280,413	-	-	-
Balanced stock/fixed income LP investment fund (c)	12,255	-	-	-
Total investments	<u>319,960</u>	<u>26,364</u>	<u>-</u>	<u>928</u>
Total assets	<u>\$ 326,533</u>	<u>\$ 26,364</u>	<u>\$ -</u>	<u>\$ 7,501</u>

(a) Beneficial interest in trusts held by others represents charitable remainder trusts and perpetual trusts for which the University is a beneficiary but does not serve as trustee. The trustee is responsible for making investment decisions and providing distributions to the University based on its share in the fair value of the trust. As value represents expected future cash flows from the underlying assets held by the trustee, these assets are classified as Level 3 investments.

(b) See Endowment Investment Strategy.

(c) The University's interest in the balanced stock/fixed income LP fund, managed by the OCIO, is fully redeemable monthly at net asset value with a 6-day prior written request.

The liquidity profile for the multi-strategy limited partnership investment fund is actively managed to maintain sufficient liquidity for limited partners. At June 30, 2025, 44% and 48% of the fund was convertible to cash within one year and three years, respectively. As of June 30, 2025, the University had approximately \$42.5 million of unfunded commitments. However, commitments are made each year to new private investments within the portfolio. Generally, the eventual capital calls associated therewith are met by distribution from maturing private investments.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 5 - INVESTMENTS *Continued*

Investment liquidity as of June 30, 2025 is aggregated below based on expected redemption or sale period:

	<u>Investments fair values</u>
Daily	\$ 34,703
Monthly	11,695
Biannually	141,271
Illiquid	153,997
	<u>\$ 341,666</u>

Activities for investments classified in Level 3 are as follows for the years ended June 30, 2025 and June 30, 2024:

	2025			2024		
	Beneficial interest-trusts held by others	Stock and equity funds	Total	Beneficial interest-trusts held by others	Stock and equity funds	Total
Beginning balances	\$ 6,573	928	7,501	\$ 6,013	861	6,874
Net realized and unrealized gains (losses)	237	(50)	187	560	(8)	552
Additions	215	75	290	-	75	75
Proceeds	(702)	-	(702)	-	-	-
Transfers between levels	-	-	-	-	-	-
Ending balances	<u>\$ 6,323</u>	<u>953</u>	<u>7,276</u>	<u>\$ 6,573</u>	<u>928</u>	<u>7,501</u>

NOTE 6 - ENDOWMENT AND FUNDS FUNCTIONING AS ENDOWMENT

As of June 30, 2025, the University's endowment consists of 662 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated to function as endowments. As required by U.S. generally accepted accounting principles (GAAP), net assets associated with endowment funds, including funds designated by the governing board to function as endowments, are classified and reported based on the existence or absence of donor imposed restrictions.

Interpretation of Relevant Law

The University has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) enacted in the State of Oregon to allow the board to define prudent spending from donor-restricted endowment funds absent explicit donor instruction. For accounting purposes, the University classifies as endowment funds restricted in perpetuity the original value of gifts donated to the perpetual endowment. The remaining portion of the donor-restricted endowment fund that is not classified as endowment funds restricted in perpetuity is classified as accumulated undistributed endowment gains until those amounts are appropriated for expenditure.

In making a determination to appropriate accumulated undistributed endowment gains consistent with the standard of prudence prescribed by UPMIFA, the University considers factors including the purposes of the University and the donor-restricted endowment fund, the duration and preservation of the fund, the investment policies of the University, expected total return from income and appreciation of investments, general economic conditions, the possible effect of inflation and deflation, and other resources of the University. Determinations also consider the rebuttable presumption of imprudence for appropriations of more than 7% of the fair market value of an endowment fund, calculated on the basis of quarterly market values averaged over a period of not less than three years immediately preceding the year in which the appropriation was made, in accordance with the Oregon UPMIFA statute.

Return Objectives and Risk Parameters

The University has adopted investment and spending policies for endowment assets that seek to produce the maximum total return (net income plus appreciation) consistent with prudent management and preservation of purchasing power (preservation of principal adjusted for inflation); provide a consistent or increasing level of support on an inflation-adjusted basis over the long term; and maintain intergenerational equity between the current generation and future generations of beneficiaries.

WILLAMETTE UNIVERSITY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 6 - ENDOWMENT AND FUNDS FUNCTIONING AS ENDOWMENT *Continued*

Endowment net asset composition by type of fund consists of the following as of June 30, 2025 and June 30, 2024:

	2025			2024		
	Without donor restrictions	With donor restrictions	Total	Without donor restrictions	With donor restrictions	Total
Funds functioning as endowment	\$ 23,913	1,994	25,907	\$ 29,104	1,977	31,081
Accumulated endowment gains	-	113,314	113,314	-	94,420	94,420
Funds restricted in perpetuity	-	187,871	187,871	-	182,754	182,754
Funds held in perpetual trust by others	-	4,727	4,727	-	4,764	4,764
Total endowment net assets	<u>23,913</u>	<u>307,906</u>	<u>331,819</u>	<u>29,104</u>	<u>283,915</u>	<u>313,019</u>
Less perpetual trusts held by others	-	(4,727)	(4,727)	-	(4,764)	(4,764)
Less endowment pledges receivable	-	(3,125)	(3,125)	-	(1,460)	(1,460)
Add custodial funds invested	457	-	457	410	-	410
Pooled endowment investment funds	<u>\$ 24,370</u>	<u>300,054</u>	<u>324,424</u>	<u>\$ 29,514</u>	<u>277,691</u>	<u>307,205</u>

Changes in endowment net assets for the years ended June 30, 2025 and June 30, 2024 are as follows:

	2025			2024		
	Without donor restrictions	With donor restrictions	Total	Without donor restrictions	With donor restrictions	Total
Beginning endowment net assets	\$ 29,104	283,915	313,019	\$ 39,221	265,557	304,778
Net investment returns	3,070	34,562	37,632	5,840	23,568	29,408
Contributions	-	3,957	3,957	-	4,819	4,819
Bequests deposited to quasi	99	579	678	73	490	563
Appropriation for expenditure	(3,169)	(15,444)	(18,613)	(5,682)	(11,050)	(16,732)
Other changes:						
Annuity and trust maturities	-	659	659	-	1,316	1,316
Board directed quasi transfer	(5,338)	(67)	(5,405)	(10,470)	(661)	(11,131)
Other quasi transfers	(1)	(125)	(126)	-	-	-
Adjustments to restricted pledges	-	-	-	-	(23)	(23)
Release purpose-restricted quasi	131	(131)	-	109	(109)	-
Other	17	1	18	13	8	21
Ending endowment net assets	<u>\$ 23,913</u>	<u>307,906</u>	<u>331,819</u>	<u>\$ 29,104</u>	<u>283,915</u>	<u>313,019</u>

Spending Policy

The University has a policy of appropriating each year for distribution 4.5% of the endowment investment pool's average market value over the prior twenty quarters, through the quarter ending on September 30th of the year preceding distribution. In addition, excess appropriation was applied to funds generating revenue without donor restrictions and budget-relieving revenue for the years ended June 30, 2025 and June 30, 2024. The average rate applied to funds in the spending formula was 6.41% and 5.58%, respectively, for the years ended June 30, 2025 and June 30, 2024. The effective spending rate (calculated as current spending distributions net of reinvestments and recapture divided by the fair value of endowment investments at the beginning of the year) was 6.06% and 5.60%, respectively, for the years ended June 30, 2025 and June 30, 2024.

WILLAMETTE UNIVERSITY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 6 - ENDOWMENT AND FUNDS FUNCTIONING AS ENDOWMENT *Continued*

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the University to maintain as a fund of perpetual duration. UPMIFA allows an institution to continue to spend on an endowment that is below this level. Deficiencies of this nature were \$7 and \$805 as of June 30, 2025 and June 30, 2024, respectively, and are included in the table below. These deficiencies resulted from unfavorable market fluctuations that occurred after the investment of new donor-restricted contributions and continued appropriation for certain programs. Future expenditures from funds with deficiencies are subject to the same criteria used in appropriation determinations - see discussion under Interpretation of Relevant Law.

Cumulative gains and losses for endowment funds with donor restrictions are as follows as of June 30, 2025 and June 30, 2024:

	2025			2024		
	Original gift	Cumulative gains/(losses)	Fair Value	Original gift	Cumulative gains/(losses)	Fair Value
Underwater funds restricted in perpetuity	\$ 460	(7)	453	\$ 22,427	(805)	21,622
Other funds restricted in perpetuity	184,286	112,205	296,491	158,867	94,688	253,555
Funds with purpose restrictions functioning as endowment	1,994	1,116	3,110	1,977	537	2,514
Total donor-restricted endowment pool	<u>\$ 186,740</u>	<u>113,314</u>	<u>300,054</u>	<u>\$ 183,271</u>	<u>94,420</u>	<u>277,691</u>

Substantially all of the University's endowment funds are pooled for investment purposes. Income earned on endowment fund investments is allocated on the basis of each fund's proportionate interest in the pooled investment portfolio. The components of total endowment investment return for the years ended June 30, 2025 and June 30, 2024 are reflected below:

	2025	2024
Net change in investment value	\$ 39,205	\$ 31,194
Investment fees and other	(1,573)	(1,786)
Total endowment investment return	<u>\$ 37,632</u>	<u>\$ 29,408</u>
Endowment investment return included in revenues	18,613	16,732
Endowment investment return included in other changes in net assets	19,019	12,676
Total endowment investment return	<u>\$ 37,632</u>	<u>\$ 29,408</u>

WILLAMETTE UNIVERSITY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 7 - CHARITABLE GIFT ANNUITIES AND REMAINDER TRUSTS

Charitable gift annuities and remainder trusts consist of the following at June 30, 2025 and June 30, 2024:

	2025			2024		
	Charitable gift annuities	Remainder trusts	Total	Charitable gift annuities	Remainder trusts	Total
Assets:						
Investments:						
Money market and fixed income	\$ 2,417	3,057	5,474	\$ 2,399	3,233	5,632
Equity and real asset strategies	6,081	8,507	14,588	5,808	8,349	14,157
Beneficial interest in remainder trusts held by others	-	1,596	1,596	-	1,809	1,809
Total assets	<u>\$ 8,498</u>	<u>13,160</u>	<u>21,658</u>	<u>\$ 8,207</u>	<u>13,391</u>	<u>21,598</u>
Liabilities and net assets:						
Annuities and trusts payable	3,672	7,224	10,896	3,887	7,160	11,047
Net assets without donor restrictions	926	-	926	836	-	836
Net assets with donor restrictions	3,900	5,936	9,836	3,484	6,231	9,715
Total liabilities and net assets	<u>\$ 8,498</u>	<u>13,160</u>	<u>21,658</u>	<u>\$ 8,207</u>	<u>13,391</u>	<u>21,598</u>
Gift portion of new annuities and trusts included in contributions	<u>\$ 59</u>	<u>179</u>	<u>238</u>	<u>\$ -</u>	<u>25</u>	<u>25</u>

The University maintains a segregated pool of gift annuity assets to fund beneficiary payments. Charitable gift annuities written for residents of California and Washington are subject to state-mandated reserve requirements, and amounts set aside in these segregated reserve accounts totaled \$2,640 and \$2,607 at June 30, 2025 and 2024, respectively.

NOTE 8 - PLANT FACILITIES, NET

Plant facilities consist of the following at June 30, 2025 and June 30, 2024:

	2025	2024
Land	\$ 8,527	\$ 8,574
Campus improvements	20,028	17,511
Buildings and building improvements	225,234	219,835
Furniture, fixtures and equipment	10,782	10,416
Library holdings	40,988	40,879
Art collection	10,296	10,100
Construction in progress	20,342	15,731
Plant facilities	<u>336,197</u>	<u>323,046</u>
Accumulated depreciation	(157,315)	(150,778)
Plant facilities, net	<u>\$ 178,882</u>	<u>\$ 172,268</u>

The University recorded depreciation expense of \$6,876 and \$6,427, respectively, during the years ended June 30, 2025 and June 30, 2024.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 9 - LEASES

The University leases facilities and equipment under noncancelable operating lease agreements expiring through July 2032. As of June 30, 2025, there are no financing leases. Cash payments included in the measurement of lease liabilities for the years ended June 30, 2025 and June 30, 2024 were \$2,645 and \$2,699, the weighted average discount rate was 1.22% and 1.11%, and the weighted average remaining lease term was 1.7 years and 2.5 years, respectively.

Expected future aggregate minimum lease payments are as follows:

<u>Fiscal Years Ending June 30,</u>	<u>Payments</u>
2026	\$ 2,583
2027	2,244
2028	2,252
2029	215
2030	222
Thereafter	483
Total expected future aggregate minimum lease payments	7,999
Discount	(316)
Operating lease liabilities, net	\$ 7,683

NOTE 10 - BONDS PAYABLE

In July 2016 the University issued 2016 Series B bonds in the amount of \$21,255, and proceeds were used to refund Oregon Facilities Authority Series 2014 bonds and to finance a program to upgrade campus residential facilities. 2016 Series B bonds, which are unsecured, have annual principal and interest obligations ranging from \$808 to \$2,748 through October 2045, and bear interest at rates ranging from 3% to 5%. At June 30, 2025 and June 30, 2024 there were outstanding balances of \$21,255.

In May 2021, the University issued \$85,835 of Oregon Facilities Authority Revenue Bonds, secured by future revenues, in two series:

- 2021 Series A tax-exempt bonds in the amount of \$70,610 were issued, and proceeds were used to refund bonds from Oregon Facilities Authority 2010, 2016 Series A, and 2016 Series C bonds, and to finance campus improvements including deferred maintenance projects and facilities for new programs. Proceeds were also placed in trust and two loans assumed with the PNCA merger were paid in December 2021. 2021 Series A bonds have annual principal and interest obligations ranging from \$2,824 to \$9,799 through October 2051, and bear interest at 4%. At June 30, 2025 and June 30, 2024 the outstanding balance was \$70,610.
- 2021 Series B taxable bonds in the amount of \$15,225 were issued, and proceeds were used to create an investment fund for new programs. 2021 Series B bonds have annual principal and interest obligations ranging from \$624 to \$3,370 through October 2041, and bear interest at 4.1%. At June 30, 2025 and June 30, 2024 the outstanding balance was \$15,225.

Principal payments on bonds payable are as follows:

<u>Fiscal Years Ending June 30,</u>	<u>Payments</u>
2026	\$ -
2027	-
2028	-
2029	-
2030	-
Thereafter	107,090
	107,090
Add unamortized bond premium, net of debt issuance costs	7,373
Bonds payable, net	\$ 114,463

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 10 - BONDS PAYABLE *Continued*

Interest costs on bonds and notes payable for the years ended June 30, 2025 and June 30, 2024 was approximately \$3,370 and \$3,559, respectively, of which \$358 and \$367 was capitalized. Bonds are not subject to ongoing financial reporting covenants.

NOTE 11 - OTHER POSTRETIREMENT BENEFITS AND RELATED LIABILITY ESTIMATES

Full-time faculty, administrators, and staff hired on or before December 31, 2023, with at least 20 years of service are eligible for a voluntary severance benefit upon reaching age 59. Benefits include cash payments until full Social Security retirement age and University-paid health and life insurance until Medicare eligibility. In addition, employees hired before January 1, 1983, who retire from the University are eligible for reimbursement of Medicare supplemental insurance premiums, up to \$125 per quarter. These benefits are unfunded.

Liability estimates are discounted from estimated future costs at 4.90% as of June 30, 2025 and June 30, 2024. The voluntary severance payment estimate assumes an annual growth rate in compensation of 2.0% as of June 30, 2025 and June 30, 2024. At June 30, 2025, the assumed health care cost trend rate for the following year used to measure the expected cost of benefits covered by the plan was 5.2%. The ultimate cost trend rate as of June 30, 2025 is 3.90% which is expected to be reached in 2075.

Benefit payments by the University relating to the postretirement benefit plans were approximately \$609 and \$593 for the years ended June 30, 2025 and June 30, 2024, respectively. Service cost recognized as benefits expense in various functional categories was approximately \$322 and \$322 for the years ended June 30, 2025 and June 30, 2024, respectively.

Expected future payments of postretirement benefits are as follows:

Fiscal Years Ending June 30,	Payments
2026	\$ 539
2027	374
2028	388
2029	429
2030	394
Thereafter	2,402
Total postretirement benefit obligations	\$ 4,526

The postretirement benefit liability is recorded in *Accounts payable and accrued liabilities* in the Consolidated Statements of Financial Position.

NOTE 12 - RETIREMENT PLAN EXPENSE

The University has established a defined contribution retirement plan which provides retirement benefits to eligible personnel through Fidelity. The University's contributions are based on a percentage of participating employees' salaries and, along with employee contributions, are paid into the plan monthly. Retirement plan expense for the years ended June 30, 2025 and June 30, 2024 was approximately \$2,518 and \$4,601, respectively, and is recognized as employee fringe benefits expense. The decrease in 2025 reflects a reduction in the University's contribution rate under the plan.

WILLAMETTE UNIVERSITY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 13 - NET ASSETS RELEASED FROM RESTRICTIONS

Net assets are released from donor restrictions by incurring expenses satisfying the restricted purposes, occurrence of events specified by the donors, changes in restrictions specified by the donors, or the passage of time. Net assets released from restriction during the years ended June 30, 2025 and June 30, 2024 are as follows:

	<u>2025</u>	<u>2024</u>
Endowed faculty and staff positions	\$ 3,205	\$ 3,238
Endowed facilities improvements	838	370
Other endowed funds	1,949	1,919
Sponsored research and grants	2,087	1,902
Other restricted funds	3,667	3,417
	<u>11,746</u>	<u>10,846</u>
Funded financial aid	9,134	8,610
Total net assets released from restrictions	<u>\$ 20,880</u>	<u>\$ 19,456</u>

NOTE 14 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The University manages financial assets to be available for general expenditures, liabilities and other obligations as they come due. As of June 30, 2025 and June 30, 2024, financial assets available within one year are as follows:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ 4,345	\$ 7,897
Accounts receivable, net	3,451	3,534
Current non-endowed pledges receivable without donor restrictions	2,471	626
Investments for charitable gift annuities not held in required reserves	5,859	5,600
Investments for funds without donor restrictions functioning as endowment	23,913	29,104
Investments related to current appropriation of earnings for endowed funds	17,292	15,446
Financial assets available to meet cash needs for general expenditure within one year	<u>\$ 57,331</u>	<u>\$ 62,207</u>

Financial assets are considered unavailable when illiquid or not convertible to cash within one year. Other limitations on liquidity include state-mandated annuity reserves, trust assets, perpetual endowment principal and accumulated earnings net of appropriations within one year. Governing board designations for long-term investment, including funds functioning as endowment, are considered available because they may be drawn upon with Board approval.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 15 - FUNCTIONAL EXPENSES

Expenses are allocated to programs and organized by functional categories that correlate to the educational mission of the University. The table below presents natural categories of expenses and their allocation by functional category. Natural expenses are charged directly to the appropriate program where possible, and expenses attributable to more than one functional expense category are allocated using a variety of cost allocation techniques such as square footage and time and effort.

	Year ended June 30, 2025						Total
	Salaries and wages	Employee fringe benefits	Supplies and services	Plant ops & maintenance	Depreciation	Interest	
Instruction	\$ 25,395	6,896	4,942	1,740	2,982	1,226	43,181
Research	634	119	678	-	20	-	1,451
Academic support	9,395	2,518	5,622	751	1,179	143	19,608
Student services	8,895	2,510	4,192	690	685	188	17,160
Institutional support	8,802	2,907	5,986	223	613	834	19,365
Auxiliary enterprises	1,562	378	9,052	1,633	1,397	979	15,001
Total expenses	<u>\$ 54,683</u>	<u>15,328</u>	<u>30,472</u>	<u>5,037</u>	<u>6,876</u>	<u>3,370</u>	<u>\$ 115,766</u>

	Year ended June 30, 2024						Total
	Salaries and wages	Employee fringe benefits	Supplies and services	Plant ops & maintenance	Depreciation	Interest	
Instruction	\$ 24,809	7,379	3,222	1,646	2,746	1,334	41,136
Research	967	200	883	-	20	-	2,070
Academic support	9,418	2,750	6,062	759	1,279	121	20,389
Student services	8,963	2,708	4,444	689	681	169	17,654
Institutional support	8,781	2,955	8,319	222	447	972	21,696
Auxiliary enterprises	1,618	413	8,768	1,633	1,254	963	14,649
Total expenses	<u>\$ 54,556</u>	<u>16,405</u>	<u>31,698</u>	<u>4,949</u>	<u>6,427</u>	<u>3,559</u>	<u>\$ 117,594</u>

Advancement expenses of \$4,123 and \$4,018, exclusive of expenditures for alumni relations, included in general institutional support expenses, are fundraising expenses for the years ended June 30, 2025 and June 30, 2024, respectively. The decrease in 2025 reflects a reduction in the University's contribution rate under the plan.

NOTE 16 - CONSOLIDATED NET ASSETS

The following is the balance of net assets by consolidated entity as of June 30:

Willamette University	2025	2024
Without donor restrictions	33,785	45,242
With donor restrictions	338,053	309,151
Total net assets	<u>371,838</u>	<u>354,393</u>
Consolidated entities		
Without donor restrictions	26,513	25,694
Total consolidated net assets	<u>\$ 398,351</u>	<u>\$ 380,087</u>

NOTE 17 - COMMITMENTS AND CONTINGENCIES

The University is subject to legal proceedings generally incidental to its business. Although the final outcome of any legal proceeding is subject to many variables and cannot be predicted with any degree of certainty, the University presently believes that the ultimate outcome resulting from these proceedings would not have a material effect on the University's financial position or results of operations.

WILLAMETTE UNIVERSITY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2025 (with comparative financial information as of June 30, 2024)
(in thousands)

NOTE 18 - RELATED PARTY TRANSACTIONS

Members of the University's Board of Trustees and senior management may, from time to time, be associated, either directly or indirectly, with companies doing business with the University. For senior management, the University requires annual disclosure of significant financial interests in, or employment or consulting relationships with, entities doing business with the University. These annual disclosures cover both senior management and their immediate family members. When such relationships exist, measures are taken to appropriately manage the actual or perceived conflict in the best interests of the University.

The University has a written conflict of interest policy that requires, among other things, that no member of the Board of Trustees can participate in any decision in which he or she (or an immediate family member) has a material financial interest. When such relationships exist, measures are taken to mitigate any actual or perceived conflict, including requiring that such transactions be conducted at arm's length, for good and sufficient consideration, based on terms that are fair and reasonable to and for the benefit of the University, and in accordance with applicable conflict of interest laws. No such associations are considered to be significant.

NOTE 19 - SUBSEQUENT EVENTS

Subsequent events are events or transactions that occur after the date of the consolidated statements of financial position but before consolidated financial statements are issued. The University recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated statements of financial position, including the estimates inherent in the process of preparing the consolidated financial statements. The University's consolidated financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the consolidated statements of financial position but arose after the date of the consolidated statements of financial position and before consolidated financial statements are issued.

In December of 2025, the Board Chair signed a letter of intent, authorizing management to enter into a due diligence process regarding a potential merger with Pacific University. As of the date these consolidated financial statements were issued, this due diligence process remains ongoing. The University has not entered into a definitive agreement, and the financial impact, if any, cannot be reasonably estimated at this time.

Subsequent events have been evaluated through February 20, 2026, which corresponds to the date when the financial statements were issued.

Supplementary Information

Willamette University
Financial Responsibility Ratios
Year Ended June 30, 2025
(in thousands)

Section 498(c)(1) of the Higher Education Act authorizes the secretary of the Department of Education (ED) to establish ratios and other criteria for determining whether an institution has sufficient financial responsibility. Section 668.172 established a methodology based on three ratios—primary reserve, equity, and net income—that measure different aspects of financial health and are combined into a composite score to measure financial responsibility. Several mathematical steps are required to combine an institution's ratio results into a composite score:

- Determine the value of each ratio;
- Calculate a strength factor score for each ratio using the appropriate algorithm;
- Calculate a weighted score for each ratio by multiplying the strength factor score by its corresponding weighted percentage; and
- Add the weighted scores to arrive at the composite score.

Institutions receiving a composite score of 1.5 or greater are considered financially responsible. An institution that fails the financial responsibility standards may continue to participate in Title IV programs under provisional certifications for three years. To continue to participate in Title IV programs under provisional certification, an institution will be required to provide surety to the ED of 10% or more of its previous year's Title IV funding, as determined by ED.

Willamette University
Financial Responsibility Ratios
Year Ended June 30, 2025
(in thousands)

The following calculation is the University's composite score as of June 30, 2025:

Primary Reserve Ratio Calculation	Reference	As of and for the Year Ended June 30, 2025
Net assets with donor restrictions	SOFP +	\$ 338,054
Net assets without donor restrictions	SOFP +	<u>60,298</u>
Total net assets	SOFP	398,352
Less:		
Net assets held in perpetuity - restricted endowment funds	SOFP -	(187,871)
Net assets held in perpetuity - endowment funds held in perpetual trust by others	SOFP -	(4,727)
Net assets with purpose restrictions functioning as endowment	SOFP -	(1,994)
Annuities with donor restrictions	Note 7 -	(3,900)
Term endowments with donor restrictions	SOFP -	-
Income life funds with donor restrictions	Note 7 -	(5,936)
Property, plant, and equipment - pre-implementation	NFRR -	(108,331)
Property, plant, and equipment - post-implementation with outstanding debt for original purchase	NFRR -	(41,261)
Property, plant, and equipment - post-implementation without outstanding debt for original purchase	NFRR -	(8,948)
Construction in process	NFRR -	(20,342)
Lease right-of-use asset, net	SOFP -	(7,466)
Unsecured other related-party assets	N/A -	-
Secured and unsecured related-party receivables	N/A -	-
Unsecured related-party receivables	Note 3 -	(553)
Add:		
Lease right-of-use asset pre-implementation	N/A +	-
Lease right-of-use asset post-implementation	N/A +	-
Intangible assets	N/A +	-
Long-term debt - for long-term purposes pre-implementation	NFRR +	22,064
Long-term debt - for long-term purposes post-implementation	NFRR +	50,110
Line of credit for construction in process	N/A +	-
Lease right-of-use asset liability	SOFP +	7,683
Pre-implementation right-of-use lease liabilities	N/A +	-
Post-implementation right-of-use lease liabilities	N/A +	-
Post-employment and defined pension liabilities	Note 11 +	<u>4,526</u>
Total expendable net assets		\$ 91,406
Total operating expenses	SOA	115,767
Add:		
Unrealized and realized losses on split-interest agreements	SOA +	-
Endowment returns, net of distributions	SOA +	-
Post retirement benefits liability adjustment	SOA +	212
Non-operating and net investment (loss)	SOA +	246
Other components of net periodic pension costs	N/A +	-
Net investment losses	N/A +	-
Pension-related changes other than net periodic costs	N/A +	-
Losses on sale of property, plant, and equipment	N/A +	<u>-</u>
Total expenses without donor restrictions and losses without donor restrictions		\$ 116,225
Primary reserve ratio		0.786

See notes to financial responsibility ratios.

Willamette University
Financial Responsibility Ratios
Year Ended June 30, 2025
(in thousands)

Equity Ratio Calculation	Reference	For the Year Ended June 30, 2025
Net assets with donor restrictions	SOFP +	\$ 338,054
Net assets without donor restrictions	SOFP +	<u>60,298</u>
Total net assets	SOFP	398,352
Less:		
Lease right-of-use asset pre-implementation	N/A -	-
Pre-implementation right-of-use lease liabilities	N/A -	-
Intangible assets	N/A -	-
Unsecured related-party receivables	Note 3 -	(553)
Unsecured related-party other assets	N/A -	<u>-</u>
Modified net assets		\$ 397,799
Total assets	SOFP +	\$ 552,119
Less:		
Lease right-of-use asset pre-implementation	N/A -	-
Intangible assets	N/A -	-
Unsecured related party receivables	NFRR -	(553)
Unsecured related party other assets	N/A -	<u>-</u>
Modified assets		<u>\$ 551,566</u>
Equity ratio		0.721
Net Income Ratio Calculation	Reference	For the Year Ended June 30, 2025
Change in net assets without donor restrictions	SOA	\$ (10,638)
Total operating revenues, gains, and other support without donor restrictions	SOA	\$ 105,595
Add:		
Adjustment related to annuities and trusts	SOA +	91
Building gifts released from restrictions	N/A +	-
Postretirement benefits liability adjustment	SOA +	-
Non-operating gifts	N/A +	-
Gain on extinguishment of debt	SOA +	-
Gain on disposal of property, plant, and equipment	N/A +	-
Other gains and losses, net	SOA +	-
Endowment returns, net of appropriations for operations	SOA +	(99)
Less:		
Net investment returns	N/A -	<u>-</u>
Total non-operating revenues, gains, and other support without donor restrictions		<u>\$ 105,587</u>
Net income ratio		(0.101)

See notes to financial responsibility ratios.

Willamette University
Financial Responsibility Ratios
Year Ended June 30, 2025
(in thousands)

Step 1: Calculate the strength factor score for each ratio by using the following algorithms:

Primary Reserve strength factor score = 10 x the primary reserve ratio result

Equity strength factor score = 6 x the equity ratio result

Negative net income ratio result: Net Income strength factor = 1 + (25 x net income ratio result)

Positive net income ratio result: Net income strength factor = 1 + (50 x net income ratio result)

Zero result for net income ratio: Net income strength factor = 1

If the strength factor score for any ratio is greater than or equal to 3, the strength factor score for the ratio is 3.

If the strength factor score for any ratio is less than or equal to -1, the strength factor score for the ratio is -1.

Step 2: Calculate the weighted score for each ratio and calculate the composite score by adding the three weighted scores

Primary Reserve weighted score = 40% x the primary reserve strength factor score

Equity weighted score = 40% x the equity strength factor score

Net Income weighted score = 20% x the net income strength factor score

Composite Score = the sum of all weighted scores

Round the composite score to one digit after the decimal point to determine the final score

As of and for the Year Ended June 30, 2025				
RATIO	Ratio	Strength Factor	Weight	Composite Scores
Primary Reserve Ratio	0.79	3.00	40%	1.20
Equity Ratio	0.72	3.00	40%	1.20
Net Income Ratio	(0.10)	(1.00)	20%	(0.20)
Composite Score				2.20

See notes to financial responsibility ratios.

Willamette University
Notes to Financial Responsibility Ratios
Year Ended June 30, 2025
(in thousands)

Note 1 – Financial Responsibility

The Financial Responsibility Ratios show the calculation of the composite score for the University, including a reference for each financial element to either the statement of financial position (SOFP), statement of activities (SOA), notes to financial statements (Note x), or notes to financial responsibility supplemental schedule (NFR) as applicable.

Note 2 – Plant Facilities, Net, Allocated for Financial Responsibility Supplemental Schedule

	Plant Facilities	Accumulated Depreciation	Net
Pre-implementation	\$ 259,572,000	\$ (151,241,000)	\$ 108,331,000
Post-implementation with outstanding debt for original acquisition	45,174,000	(3,913,000)	41,261,000
Post-implementation without outstanding debt for original acquisition	11,109,000	(2,161,000)	8,948,000
Construction in progress	20,342,000	-	20,342,000
Total plant facilities, net as of end of year (Note 8)	<u>\$ 336,197,000</u>	<u>\$ (157,315,000)</u>	<u>\$ 178,882,000</u>

Note 3 – Long-Term Debt, Allocated for Financial Responsibility Supplemental Schedule

	Notes Payable	Bonds Payable	Less: Bond Proceeds on Deposit	Net Total
Pre-implementation:				
Oregon Facilities Authority, 2016 Series B, net	\$ -	\$ 22,064,000	\$ -	\$ 22,064,000
Post-implementation:				
Notes payable	-	-	-	-
Oregon Facilities Authority, 2021 Series A, net	-	77,350,000	(2,754,000)	74,596,000
Oregon Facilities Authority, 2021 Series B, net	-	15,049,000	(14,162,000)	887,000
Less: Long-term debt in excess of plant facilities, net	-	-	(25,373,000)	(25,373,000)
Total post-implementation	<u>\$ -</u>	<u>\$ 92,399,000</u>	<u>\$ (42,289,000)</u>	<u>\$ 50,110,000</u>
Total long-term debt as of end of year (Note 10)	<u>\$ -</u>	<u>\$ 114,463,000</u>	<u>\$ (42,289,000)</u>	<u>\$ 72,174,000</u>

See financial responsibility ratios.

Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

The Board of Trustees
Willamette University

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the consolidated financial statements of Willamette University and Subsidiaries (the University), which comprise the consolidated statement of financial position as of June 30, 2025, and the related consolidated statements of activities and cash flows for the year then ended and the related notes to the consolidated financial statements, and have issued our report thereon dated February 20, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered Willamette University and Subsidiaries' internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Willamette University and subsidiaries' internal control. Accordingly, we do not express an opinion on the effectiveness of Willamette University and subsidiaries' internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Willamette University and Subsidiaries' consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Baker Tilly US, LLP

Portland, Oregon
February 20, 2026

Report of Independent Auditors on Compliance for the Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance and the Financial Responsibility Ratios

The Board of Trustees
Willamette University

Report on Compliance for the Major Federal Program

Opinion on the Major Federal Program

We have audited Willamette University and Subsidiaries' (the University) compliance with the types of compliance requirements described in the OMB *Compliance Supplement* that could have a direct and material effect on the University's major federal program for the year ended June 30, 2025. The University's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the University complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2025.

Basis for Opinion on the Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for the major federal program. Our audit does not provide a legal determination of the University's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the University's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the University's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the University's compliance with the requirements of the major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the University's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the University's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance and the Financial Responsibility Ratios

We have audited the financial statements of Willamette University and Subsidiaries as of and for the year ended June 30, 2025, and have issued our report thereon dated February 20, 2026, which contained an unmodified opinion on those consolidated financial statements. Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards as required by the Uniform Guidance and the financial responsibility ratios are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and financial responsibility ratios are fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Baker Tilly US, LLP

Portland, Oregon
February 20, 2026

Willamette University
Summary Schedule of Prior Audit Findings
Year Ended June 30, 2025

There are no prior audit findings noted.

Willamette University
Schedule of Findings and Questioned Costs
Year Ended June 30, 2025

Section I – Summary of Auditor’s Results

Financial Statements

Type of report the auditor issued on whether the consolidated financial statements audited were prepared in accordance with generally accepted accounting principles (GAAP):

Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified? Yes None reported

Noncompliance material to consolidated financial statements noted?

Yes No

Federal Awards

Internal control over major federal programs:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified? Yes None reported

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?

Yes No

Identification of major federal programs and type of auditor’s report issued on compliance for major federal programs:

<i>Assistance Listing Number(s)</i>	<i>Name of Federal Program or Cluster</i>	<i>Type of Auditor’s Report Issued on Compliance for Major Federal Program</i>
Various	Student Financial Assistance Cluster	Unmodified

Dollar threshold used to distinguish between type A and type B programs:

\$ 750,000

Auditee qualified as low-risk auditee?

Yes No

Willamette University
Schedule of Findings and Questioned Costs
Year Ended June 30, 2025

Section II – Financial Statement Findings

None reported.

Section III – Federal Award Findings and Questioned Costs

None reported.

Willamette University
Schedule of Expenditures of Federal Awards
Year Ended June 30, 2025

Federal Grantor/Pass-Through Grantor/ Program or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Pass-Through to Subrecipients	Federal Expenditures
Student Financial Assistance Cluster:				
U.S. Department of Education				
U.S. Department of Education Direct Programs:				
Federal Supplemental Educational Opportunity Grants	84.007		\$ -	\$ 493,795
Federal Work Study Program	84.033		-	473,851
Federal Perkins Loan Program (Note 4)	84.038		-	1,337,438
Federal Pell Grant Program	84.063		-	3,865,453
Federal Direct Student Loans	84.268		-	29,032,868
Subtotal U.S. Department of Education			-	35,203,405
Total Student Financial Assistance Cluster			-	35,203,405
U.S. Department of Education				
U.S. Department of Education Direct Programs:				
Higher Education Institutional Aid - SCIS	84.031A		-	283,010
Higher Education Institutional Aid - QUAD	84.031A		-	192,901
Higher Education Institutional Aid - Career Services	84.031A		-	57,924
Subtotal U.S. Department of Education			-	533,835
Total U.S. Department of Education			-	35,737,240
Research & Development Cluster:				
National Science Foundation				
National Science Foundation Direct Programs:				
Computer and Information Science and Engineering	47.070		-	32,599
Biological Sciences	47.074		53,692	194,767
STEM Education	47.076		-	349,355
Office of International Science and Engineering	47.079		-	(7,862)
Subtotal National Science Foundation			53,692	568,859
Passed through University of Alabama:				
STEM Education	47.076	N/A	-	45,563
Subtotal National Science Foundation			-	45,563
Total National Science Foundation			53,692	614,422
Total Research and Development Cluster			53,692	614,422
U.S. Department of Interior				
Bureau of Land Management Direct Program:				
Plant Conservation and Restoration Management	15.245		-	53,198
Total U.S. Department of Interior			-	53,198
National Endowment for the Humanities (NEH)				
NEH Direct Program:				
Promotion of the Arts Grants to Organizations and Individuals	45.024		-	2,524
Passed through Oregon Arts Commission:				
Promotion of the Arts Partnership Agreements	45.025	1903729-61-22	-	9,277
Total National Endowment for the Humanities			-	11,801
Total Expenditures of Federal Awards			\$ 53,692	\$ 36,416,661

See notes to schedule of expenditures of federal awards.

Willamette University
Notes to Schedule of Expenditures of Federal Awards
Year Ended June 30, 2025

Note 1 – Basis of Presentation

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal grant activity of Willamette University (00322700) and Pacific Northwest College of the Arts (00320700) (collectively, the University) under programs of the federal government for the year ended June 30, 2025. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the University, it is not intended to and does not present the consolidated financial position, changes in net assets, or cash flows of the University.

Note 2 – Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule, if applicable, represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

Note 3 – Indirect Cost Rate

The University has not elected to use the de minimis indirect cost rate as allowed under the Uniform Guidance.

Note 4 – Federal Student Loan Programs

The federal student loan program listed below is administered directly by the University, and balances and transactions relating to this program are included in the University's consolidated financial statements. Loans outstanding at the beginning of the year are included in the federal expenditures presented in the Schedule.

On October 1, 2017, the Federal Perkins Extension Act of 2015 expired and no longer permits disbursements to students of any kind after June 30, 2018. The University has been notified that the government will begin collecting the federal share of the University's Perkins Loan Revolving Funds sometime thereafter.

Willamette University
Notes to Schedule of Expenditures of Federal Awards
Year Ended June 30, 2025

During the year ended June 30, 2025, the University finalized its liquidation of the Perkins loan program and assigned and transferred Perkins notes receivable to the federal government. The University has completed the following procedures during its final close-out steps and elimination of the liability for federal Perkins loans.

- Reviewed, evaluated, and documented that the institution notified the U.S. Department of Education of its intent to liquidate its Perkins loan portfolio and fund.
- Confirmed the acceptance and transfer of its outstanding portfolio of loans with outstanding balances through the assignment process to the U.S. Department of Education or purchased any loans with outstanding balances that were not assigned. The table below shows the total loans and balances accepted and transferred to the U.S. Department of Education.

	Number of Borrowers	Amount Loaned
Initial funds advanced to students	11,075	\$ 42,106,972
Borrowers whose loans are fully retired	10,387	38,285,388
Outstanding loans to be transferred and accepted by U.S. Department of Education	688	3,821,584
Less		
Amount of loans purchased by the University	-	-
Principal payments received on outstanding loans	-	-
Total principal assigned and officially accepted by U.S. Department of Education	688	3,821,584

- Remitted the federal share owed to the U.S. Department of Education. The table below shows the calculation performed over the cash on hand balance and the amount remitted to the U.S. Department of Education.

Funds owed to U.S. Department of Education

Cash on hand at time of remittance	\$ 232,287
Federal share percentage of total net capital contributions	84.20%
Institutional share percentage of total net capital contributions	15.80%
Federal share paid to the U.S. Department of Education	195,492

See schedule of expenditures of federal awards.

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